

OCTOBER 2020**Thursday 1 October**

- 0840 To office
- 0850-0915 Breakfast meeting with MPs
David Jones MP
Sir Bernard Jenkin MP
Sir Iain Duncan Smith MP
Sir Bill Cash MP
- 0930-1000 Office meeting (Zoom)
- 1010 Prep time for National Space Council + Dominic Cummings,
Martin Reynolds, Olivia Shillabeer, Emily Beynon and Ed Lister
- 1030-1128 National Space Council (Zoom)
- 1128-1133 With Mike Webb
- 1130 Prep time for National Security Council + Jonathan Black, David
Quarrey, Steve Higham, Will Gelling and Dominic Cummings
- 1145-1320 National Security Council
- 1320 To Flat
- 1340 To office
- 1401-1435 People Readiness Session
Michael Gove, Home Secretary, Foreign Secretary, SoS/DWP,
Simon Case, Alex Chisholm, Jess Glover, Mark Sweeney, Glyn
Williams, Jim Harra, Martin Reynolds, Jonno Evans, Gemma
Ungoed-Thomas, Olivia Shillabeer, Henry Newman, PS/CDL,
PS/Home Secretary, PS/FCS
Via Zoom: Beth Armstrong, Ed Argar, Emma Churchill, Justin
Tomlinson, Katherine Green, Michael Young, Oliver Lewis,
Philippa Rouse (Home Office), Joel Winton, PS/DWP and Lucy
Coutinho
- 1435-1441 With Emily Beynon, Martin Reynolds and Cleo Watson
- 1441-1445 With Martin Reynolds and Cleo Watson
- 1451-1509 Testing Teach-in + Dominic Cummings, Martin Reynolds, Henry
Cook and James Phillips
- 1509-1516 Discussing TfL with Greg Gardner, Ed Lister, Olivia Shillabeer
and Declan Lyons
- 1517-1650 Nuclear Deterrent –Overview and Current Position + Steve
Higham and Dominic Cummings
- 1650-1755 Nuclear Deterrent – Financial Position and CASD Resilience
- 1805-1848 Prep time for interview with The Telegraph + James Slack, Meg
Powell-Chandler and Andrew Gilligan
- 1907 To Flat

Friday 2 October

0700-0730 Personal training with Harry Jameson
 0836-0900 Prep for interview with The Telegraph + Lee Cain, James Slack, Jack Doyle and Alice Brooksband
 0909-0939 Interview with Gordon Rayner, The Telegraph
 0942-1000 Testing meeting (Zoom) + Simon Case, Dido Harding, Alex Cooper, Dominic Cummings, Henry Cook, Imran Shafi, Kate Josephs, James Philips and Catherine Cutts
 On Zoom: SoS/DHSC, Will Warr, John Bell (scientist), Chris Whitty/Patrick Vallance, Oliver Munn, Andrew Redfern (CO) and Mike Coupe
 1014-1045 Prep time for BBC and ITV Regional Interviews
 1045-1244 BBC and ITV Regional Interviews + Clare King, Katy Roberts and James Slack
 1244-1302 With Cleo Watson
 1032 Return to BBC and ITV Regional Interviews
 1430-1507 Meeting with Dominic Cummings and Munira Mirza
 1507-1512 With Declan Lyons and Cleo Watson
 1627 Depart for Cheques with Carrie
 1746 Arrive Chequers
 Overnight at Chequers

Saturday 3 October*Chequers*

0700-0740 Run and fitness training
 0916 Depart Chequers for Southall
 1000 Political visit to FM Conway Heathrow Asphalt & Recycling Plant, North Hyde Gardens, Hayes, Southall UB3 4QR
 Met by the owner, Michael Conway
 1005 Meet Michael Conway and Mark Wetherall, Operations Manager
 1015 Put on branded PPE
 1020 Visit control room
 1030 Observe asphalt manufacture
 1045 Inspect asphalt machinery
 1050 Fill in a trench using a Build Back Better digger
 1055 Prep
 1105 Clip
 1110 Film *Join the Conservative Party* clip
 Film selfie video – *Leader's Pledge to Nature*
 1115 Depart Southall
 1201 Return to Chequers
 1233 Carrie's friend, Saskia Ruddock, plus daughter, arrives

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1245 Lunch
 1400-1420 Prep Phone call with Jonno Evans, David Frost, Oliver Lewis, Lindsay Appleby, Martin Reynolds and Martin Reynolds
 1440-1458 Phone call with Ursula von der Leyen, President of the European Commission + Oliver Lewis, David Quarrey, Lindsay Appleby, Tom Hewett, Richard Parker, Simon Case, Tim Barrow, John Bew, James Slack, Greg Gardner, David Frost, Lucy Campbell, Tara Soomro, Jonno Evans, Will Gelling and Martin Reynolds
 1800 Saskia Ruddock and daughter depart
 Overnight at Chequers

Sunday 4 October*Chequers*

0645 Swim
 0721 Depart Chequers for No10
 0817 Return to No10
 0859 Depart No 10 for BBC
 0909 Arrive Wogan House, BBC
 0922 *Carrie departs Chequers with Wilfred*
 0930-1000 Interview with Andrew Marr (BBC, Wogan House)
 1015 Depart BBC for Chequers
 1132 Return to Chequers
 1315 Lunch
 1705 Dog walking on estate
 1751 Carrie and Wilfred return
 1930 Dinner at Chequers
 Overnight at Chequers

Monday 5 October

0740 Depart Chequers for Octopus visit
 0900 Arrive Octopus Energy, UK House, 2 Great Titchfield Street, W1D
 INN met by Greg Jackson, Founder and CEO
 0905 Private meeting with Greg Jackson, CEO, Stuart Jackson, Co-founder and CFO, Clem Cowton, Director of External Affairs + Chancellor of the Exchequer and Emily Beynon
 0930 Watch demonstration of solar panel battery, smart meter and electrical vehicle chargers, led by Fiona Howarth, CEO of Octopus Electric Vehicles
 0935 Meet developers in Data Centre
 0945 Cup of coffee with developers on the future of the company and green energy + Chancellor of the Exchequer and Emily Beynon
 0955 Prep

1000 Digi clip with Chancellor of the Exchequer
 1003 Group photo
 Chancellor of the Exchequer departs
 1005 Digi clip with Greg Jackson, CEO
 1010 Media prep
 1030 Broadcast clip
 1035 Depart for No10
 1050 Return to No10
 1055-1115 Office meeting
 1115-1200 Dashboard meeting (Zoom)
 1205-1240 Prep for EU Exit Strategy Cabinet Committee + Chancellor of the
 Exchequer, David Frost, Jonno Evans, Simon Case, Matthew
 Taylor, Oliver Lewis and Lee Cain
 1250-1255 With Lee Cain and Dominic Cummings
 1255-1321 To Flat for lunch
 1321 Prep for Party Conference speech
 1830 Drink with Lee Cain
 2055 To Flat
 2113 Return to Study to work on Party Conference speech
 2359 To Flat

Tuesday 6 October

Conservative Party Speech

0510 Party Conference speech prep
 0840 To Flat
 0909 To office
 0909-1000 With Lee Cain, Declan Lyons, Meg Powell-Chandler, Munira
 Mirza and Henry Cook
 1022 Depart No10 for Canary Wharf
 1045-1130 Prep for Party Conference speech (Canary Wharf)
 1130-1215 Party Conference speech (Canary Wharf)
 1243 Return to No10. To office
 1247 To Flat for lunch
 1310 Return to office
 Prep for Ministerial meeting + Jonno Evans
 1315-1401 Ministerial meeting
 1430-1445 With Martin Reynolds and Cleo Watson
 1445-1535 With Lee Cain pre-interviews for Press Secretary
 1535-1606 Interview with Ellie Price + Lee Cain, Dominic Cummings, James
 Slack, Isaac Lebedev and Michael Brooks
 1614-1650 Interview with Allegra Stratton + Lee Cain, Dominic Cummings,
 James Slack, Isaac Lebedev and Michael Brooks

- 1650 With Lee Cain and James Slack
- 1705-1750 PMQs prep meeting
- 1751-1802 Prep time for meeting with Covid bereaved family members
- 1803-1841 Meeting with Covid bereaved family members: Paul Courtman and Frank Rivier + Nadine Dorries MP, Maya Kolade and Rosie Bate-Williams
- 1841-1955 Meeting with Chancellor of the Exchequer, Simon Case, Imran Shafi, Oliver Christian, Liam Booth-Smith, Stuart Glassborow, Lee Cain and Henry Cook
- 2004 To Flat

Wednesday 7 October

- 0715-0745 Personal training with Harry Jameson
- 0900-0930 Office meeting
- 0930-1015 Dashboard meeting (Zoom)
- 1015-1015 Covid data meeting (Zoom) + Dominic Cummings, Imran Shafi, Stuart Glassborow, Henry Cook, Lee Cain, Simon Case, Catherine Cutts, Kate Josephs and Simon Ridley
- 1020 PMQs prep meeting
- 1144 Depart No10 for HoC
- 1147 Arrive at HoC + Declan Lyons, Nicholas Howard, Trudy Harrison and Alex Burghart
- 1200-1234 PMQS
- 1247 To Tea Rooms
- 1303-1331 Meeting with One Nation group: Tobias Ellwood MP, Damian Green MP and Bob Neill MP + Declan Lyons, Trudy Harrison and Alex Burghart
- 1335 Depart HoC
- 1339 Return to No10
- 1442 Reading papers on SR
- 1510-1515 Prep time for phone call with Charles Michel, President of the European Council + Jonno Evans and David Frost
- 1516-1532 Phone call with Charles Michel, President of the European Council + Jonno Evans, David Frost, Tim Barrow, Oliver Lewis, Alice Brooksbank, Lucy Campbell, Greg Gardner, Martin Reynolds and Charlotte Earland
- 1600-1615 Read papers/prep time for discussion on Exams + Alex Burns, Rory Gribbell and Emily Davies
- 1622-1716 Meeting to discuss Exams (Zooms) + Gavin Williamson (SoS/DfE), Susan Acland Hood (DfE), Simon Case, Dominic Cummings, Munira Mirza, Lee Cain, Henry Cook, Emily Davies and Alex Burns

- On Zoom: Mark Sweeney/Jo Key (CO), Rory Gribbell, Sophia True, Patrick Curry, Jack Doyle, Lucy Smith, Iain Mansfield (DfE) and Jo Saxton (DfE)
- 1716-1733 With Dominic Cummings and Lee Cain
- 1738-1829 Political meeting + Chancellor of the Exchequer, Liam Booth-Smith, Dominic Cummings, Lee Cain and Henry Cook
- 1830-1855 Phone call with Her Majesty The Queen
- 1920 Depart No10 for political dinner (43 Addison Avenue, W11 4QU)
- 1930 Auction Prize Dinner (as won at the Black and White Party 2019) with Stephen Fitzpatrick (winner), (OVO Energy, Kaluza, Vertical Aerospace Ltd), Abdulla Boulein (Akili Capital), Lady Kate Fortescue QC and Amanda Sheppard (Rose Productions) + Ben Elliott (Chairman of the Conservative Party)
- Private phone call with President Trump of the United States of America (on mobile – time not known)
- 2205 Return to No10

Thursday 8 October

- 0859 To office
- 0900-0904 Pre-brief with Chief Whip + Declan Lyons
- 0904-0926 Breakfast meeting with MPs + Chief Whip, Declan Lyons and Cleo Watson
- 0934-0953 Office meeting (Zoom)
- 0953-1014 Desk time
- 1015-1028 Prep time for meeting with President Zelensky + Melinda Simmons (HMA), Steve Higham, Ed Lister and David Quarrey
- 1028-1136 Meeting with President Zelensky to sign the UK-Ukraine Political Free Trade and Strategic Partnership (SPA)
- Sir Edward Lister, Chief Strategy Adviser to the Prime Minister
- Melinda Simmons, Her Majesty's Ambassador to Ukraine
- David Quarrey, Acting National Security Adviser
- Captain Stephen Higham, Prime Minister's Military Adviser
- Lucy Campbell, Foreign Affairs Assistant
- Ukraine delegation
- H.E. Mr Volodymyr Zelensky, President of Ukraine
- Mr Andriy Yermak, Head of the Office of the President of Ukraine
- Mr Dymtro Kuleba, Minister of Foreign Affairs
- Mr Ihor Zhovka, Deputy Head of the Office of the President
- Mr Kryylo Timishenko, Deputy Head of Presidents Office
- H.E. Mr Vadym Prystaiko, Ukraine Ambassador
- 1136-1156 With Cleo Watson, Martin Reynolds, Simon Case, Ed Lister and Tara Soomro discussing COP

- 1158-1204 With Lee Cain
 1208-1215 Pre-brief re Richard Sharp with Munira Mirza
 1216-1239 Brief chat with Richard Sharp (HMT)
 1239-1340 Lunch and box work
 1340-1410 Record video messages of support for the Youth Sport Trust to support the charity's 25th anniversary/World Mental Health Day/Global Partnership for Education/Atlantic Future Forum
 1417-1418 Prep for Private Office meeting + Martin Reynolds
 1418-1446 Private Office meeting
 1450-1517 Meeting with Helen MacNamara
 1518-1525 With Alex and Ann Sindall from constituency office
 1525-1603 Meeting with Ann Sindall
 1603-1623 With Lee Cain
 1624-1634 With Olivia Shillabeer and Andrew Gilligan
 1634-1635 With Cleo Watson
 1635-1647 Box work
 1647-1651 Drop in on Ed Lister and Steve Higham meeting with Saudi Minister of Commerce
 1702-1708 With Stuart Glassborow
 1709-1831 COVID/NHS meeting + Chancellor of the Exchequer, Simon Case, Dominic Cummings, Lee Cain, Ed Lister, Henry Cook, Imran Shafi, Stuart Glassborow, Chris Whitty (CMO), Patrick Vallance (CMA), Simon Stevens, Catherine Cutts, Kate Josephs, Liam Booth-Smith and Simon Ridley
 On Zoom: Malcolm Reid, Amanda Pritchard, James Slack, Emma Payne, Rosie Bate-Williams, Amy Prewer, Ollie Ilott, Steve Powis (NHS), Dan York Smith, Philippa Davies, Elizabeth Perelman, Clare Lombardelli and outer private office
 1831-2009 Wash-up meeting + Chancellor of the Exchequer, Simon Case, Dominic Cummings, Lee Cain, Imran Shafi, Ed Lister, Stuart Glassborow and Liam Booth-Smith
 2009-2026 With Martin Reynolds

Friday 9 October

- 0715-0745 Personal training with Harry Jameson
 0817-0852 Run
 0908 To office
 0909-0930 Office meeting (Zoom)
 0935-1010 Testing meeting (Zoom) + Simon Case, Dido Harding, Mike Coupe (CHSC), Alex Cooper, Dominic Cummings, Henry Cook, Imran Shafi, Kate Josephs, James Phillips and Catherine Cutts

On Zoom: SoS/DHSC, Will Warr, Oliver Munn, John Bell (Scientist), Chris Whitty (CMO), Patrick Vallance (CMA), Andrew Redfern (CO), Raghuv Bhasin (DHSC), Jeremy Farrar and Laura Gilbert

followed by

- 1010-1050 Internal COVID meeting + Simon Case, Imran Shafi, Dominic Cummings, Henry Cook, Ed Lister, Lee Cain, Kate Josephs, Simon Ridley and Stuart Glassborow
- 1050-1104 With Chancellor of the Exchequer, Dominic Cummings and Stuart Glassborow
- 1104-1124 Prep time for Sector Readiness + Emily Beynon, Jonno Evans, Oliver Lewis, Stuart Glassborow and Martin Reynolds
- 1124-1221 Sector Readiness Session (Zoom)
Michael Gove, Simon Case, Sarah Munby (BEIS), Phillip Duffy (HMT), Mark Sweeney (CO), Jess Glover (CO), Emily Beynon, Jonno Evans, David Frost and Oliver Lewis
On Zoom: Chancellor of the Exchequer, Charles Roxburgh (HMT), Michael Young and Alex Chisholm
- 1221-1225 With Andy Parsons (photographer)
- 1225 Lunch
- 1237-1307 With Dominic Cummings
- 1315-1416 JetZero/Moonshot Technical Briefing (Zoom)
Simon Case, Patrick Vallance, Ed Lister, Dominic Cummings, Martin Reynolds/Stuart Glassborow, Ben Warner, John Loughhead (BEIS CSA), James Philips, Mark Lloyd and Katie Ostheimer
- 1417-1425 Political phone call + Cleo Watson
- 1439 Meeting on the SR + Imran Shafi, Simon Case, Stuart Glassborow, Ed Lister and Munira Mirza
- 1517-1548 Prep time for COVID Enforcement meeting (Zoom)
Simon Case, Dominic Cummings, Gemma Ungood-Thomas, Lee Cain, Simon Ridley, Home Secretary, Martin Hewitt (NPCC), Tricia Hayes (DG, CPGF), Charlotte Miller (HO), Jonathan Webb (HO), Sarah Barrett, Joel Winton, Helen Dickinson and Camilla Marhsall
- 1549-1710 Box word
- 1710-1729 With Lee Cain
- 1735 Depart No10 for Chequers
- 1830 Carrie and Wilfred arrive
- 1900 Father Daniel arrives for dinner
- 1920 Arrive at Chequers
- 1945 Dinner with Father Daniel
- 2140 Father Daniel departs

Saturday 10 October*Chequers*

- 0845-0915 Run
 0930 COVID update zoom call
 1031-1046 Pre-brief call ahead of call with President Macron + Jonno Evans, David Frost, Lindsay Appleby, Oliver Lewis, Martin Reynolds, Ed Llewellyn, Tim Barrow and Katie Smith
 1104-1138 Phone call with President Macron of France + Jonno Evans and David Frost
 1255-1326 Walk with Carrie
 1400 Janne Lawrence arrives for lunch
 1410 Lunch
 1500-1541 Phone call with Chancellor of the Exchequer, Michael Gove, Matt Hancock and Robert Jenrick re COVID restrictions in the North of England + Simon Case, Ed Lister, Lee Cain, Stuart Glassborow, Imran Shafi, Kate Josephs, Clare Brunton, Declan Lyons, Jack Doyle, Emma Payne, Rosie Bate-Williams, Simon Ridley, James Slack, Henry Cook, Elizabeth Perleman, Will Burgon, Natasha Price and Harriet Somers
 1509 Toyosi Aganga and Kamni Aganga arrive
 1733 Janne Lawrence and the Agangas depart Chequers
 1754-1815 Walk with Carrie

Sunday 11 October*Chequers*

- 0810-0900 Run
 1327 Guests arrive: Henry Newman, Guglielmo Verdirame, Charlotte Johnson Wahl and Perera Yahuna (carer)
 1420 Lunch
 1607-1614 Pre-brief call ahead of call with President Merkel with Martin Reynolds, Lindsay Appleby, Tim Barrow, Jonno Evans and Oliver Lewis
 1616-1625 Phone call with Steve Rotheram (Metro Mayor of Liverpool) + Clare Brunton, Stuart Glassborow, Henry Cook, Imran Shafi, Jack Doyle, Rosie Bate-Williams and James Slack
 1630-1708 Phone call with Chancellor Merkel of Germany + Martin Reynolds, Jonno Evans, Lucy Campbell, Jess Seldon, Greg Gardner, James Slack, Tim Barrow and Georgie Barker
 1701-1730 Phone call with Cabinet members: Dominc Raab, Priti Patel, Michael Gove, Robert Buckland, Ben Wallace, Matt Hancock, Alok Sharma, Elizabeth Truss, Thérèse Coffey, Gavin Williamson,

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George Eustice, Robert Jenrick, Grant Shapps, Brandon Lewis, Alister Jack, Simon Hart, Baroness Evans, Oliver Dowden, Amanda Milling, Stephen Barclay, Jacob Rees-Mogg, Mark Spencer, Suella Braverman + Chris Whitty (CMO), Patrick Vallance (CMA), Simon Case, Helen MacNamara, Rob Kramer, Stuart Glassborow, Martin Reynolds, Ed Lister, Lee Cain, James Slack, Kate Josephs, Henry Cook, Imran Shafi, Declan Lyons, Clare Brunton, Cleo Watson, Jack Doyle, Simon Ridley, Emma Payne and Rosie Bate-Williams

1754 All guests depart

1800-1900 Walk with Carrie

Monday 12 October

0800 Depart Chequers

0907 Arrive at No10

0908 Office meeting

0930 Dashboard meeting (Zoom)

1030-1120 Ministerial COBR on COVID-19

1120 Prep time for Statement

1436-1424 Phone call with Sir Keir Starmer + Martin Reynolds and Helene Reardon-Bond

1425 Prep time for Statement + Chancellor of the Exchequer, Stuart Glassborow, Lee Cain, James Slack, Liam Booth-Smith, Henry Cook, Nicholas Howard, Kate Josephs and Ed Lister

1522 Depart No10 for HoC + Declan Lyons

1525 Arrive House of Commons + Alex Burghart, Trudy Harrison, Nicholas Howard and Declan Lyons

1527 To Chamber for COVID-19 Statement and debate

1741 Return to HoC office + Alex Burghart, Trudy Harrison, Nicholas Howard and Declan Lyons

1744 Depart House of Commons for No10

1748 Return to No10

1748-1817 Desk time

1817 Prep time for Press Conference + Chancellor of the Exchequer, Chris Whitty (CMO), Katy Roberts, Henry Cook, Declan Lyons, Cleo Watson, Lee Cain, Imran Shafi, Jack Doyle and James Slack

1900-1944 Press Conference on COVID-19 + Chancellor of the Exchequer and Chris Whitty (CMO)

1945-1954 With Martin Reynolds (warrant signing)

1954-2045 With Lee Cain

2045-2101 In Office

2101 To Flat

Tuesday 13 October

0851 To office

0853-0857 With Chief Whip discussing Tory Rebels

0901-0919 Office meeting + Chancellor of the Exchequer, Chief Whip, Martin Reynolds, Simon Case, Ed Lister, Henry Cook, James Slack, Cleo Watson, Lee Cain, Jack Doyle, Simon Ridley, Dominic Cummings and Declan Lyons

0925-0930 Drop in to meet Anne Jessop (Master of the Royal Mint) and Dominique Evans (designer of the coin) and view the new 50p coin featuring a Caribbean/African heritage + Chancellor of the Exchequer and Blondel Cluff (Adviser of the Royal Mint and CEO of the West India Committee) (FCO)

0930-1034 Cabinet (Locarno Room, FCO)

1036-1039 Update on security incident at St Thomas's Hospital with Gemma Ungood-Thomas

1048-1119 Prep time for EU Exit Strategy Cabinet Committee

1119 Desk time

1135-1232 EU Exit Strategy Cabinet Committee

1235-1309 Meeting with Simon Case

1309-1350 Lunch with Richard Moore

1400-1430 Meeting with Peter Hill + Tara Soomro, Martin Reynolds, Cleo Watson, Ed Lister and Mark Sedwill

1435-1445 Prep time for bilateral with Chancellor of the Exchequer + Stuart Glassborow

1500-1605 Bilateral meeting with the Chancellor of the Exchequer + Ed Lister, Stuart Glassborow, Eliza Ackland, Elizabeth Perelman, Lee Cain, Catherine Little and Munira Mirza

1605-1615 Prep time for call with Business Leaders

1615-1705 Zoom call with Cultural Business Leaders + SoS/DCMS, Lord Neil Mandoza (Commissioner for Cultural Recovery and Renewal) and Oliver Christian

Francesca Hegyi OBE, Edinburgh International Festival

Jonathan Harper, Paraorchestra and Friends

Kwame Kwei-Armah, Young Vic

Caroline Miller OBE, Birmingham Royal Ballet

Mark Davyd, Music Venue Trust

Ben Roberts, British Film Institute

Adrian Lang, Welsh National Opera

Kim Streets, Museums Sheffield

1705 Prep time for 1922 Committee meeting

1725 Depart No10

1732 Arrive at HoC for 1922 Committee meeting (CR14, HoC) + Declan Lyons, Jack Doyle, Alex Burghart and Trudy Harrison
 1809 Return to HoC office with Jack Doyle and Declan Lyons
 1812 With Matt Hancock
 1818 With Ann Sindall
 1821 To vote
 Depart HoC for No10
 1825 Return to No10
 1826-1910 With Imran Shafi, Dominic Cummings, Lee Cain, Cleo Watson and Stuart Glassborow
 1858-1859 Cleo Watson and Declan Lyons join
 1914 To Flat

Wednesday 14 October

0700-0813 Personal training with Harry Jameson
 0813 Return to No10
 0900-0930 Office meeting
 0930-1010 Dashboard meeting (Zoom)
 1010-1026 With Declan Lyons
 1026-1114 PMQs prep meeting + Declan Lyons, Nicholas Howard, Henry Cook, Michael Gove, Alex Burghart and Jack Doyle
 1145 Depart No10 for HoC
 1150 Arrive HoC + Alex Burghart
 1200-1230 PMQs
 1235 Return to HoC office
 1242-1309 Meeting with Minette Batters, President National Farmers Union (NFU), + Alistair Jack (SoS/Scotland), George Eustice MP (SoS/Defra) (phoning in) and Greg Gardner
 1310-1345 Meeting with MPs: Sir John Hayes, Tom Hunt, Giles Watling, Sally-Ann Hart, James Gray, Marco Longhi, Gareth Bacon and Philip Davies + Declan Lyons and Alex Burghart MP
 1346-1354 Nickie Aiken MP + Alex Burghart MP and Trudi Harrison MP
 1352-1402 Craig Tracey MP + Alex Burghart MP and Trudy Harrison MP
 Lunch in Office
 1415 Depart House of Commons
 1419 Return to No10
 1421-1440 Prep time for NSC + Will Gelling, Tara Soomro, Martin Reynolds, David Quarrey, John Bew and Dominic Cummings
 1440-1513 National Security Council
 1516-1535 In Flat
 1536-1600 Prep time for ministerial investment meeting + Gemma Ungeod-Thomas, Martin Reynolds, Will Gelling and David Quarrey

- 1600-1605 With Cleo Watson and Martin Reynolds
 1606-1615 Short meeting with SoS/BEIS + Tara Soomro
 1616-1649 Private Office meeting
 1649-1658 In Private Office with Cleo Watson and Ush + photos
 1707-1814 Testing meeting + Lee Cain, Mark Sedwill, Henry Cook, Stuart Glassborow and Imran Shafi
 1830 Phone call with Her Majesty The Queen
 1910-1929 Prep time for phone call + David Frost, Oliver Lewis, Tim Barrow, Lindsay Appleby and Matthew Taylor (conference call)
 1932-1945 Phone call with President Ursula von der Leyen President of the European Commission and President Charles Michel of the European Council + Martin Reynolds, Jonno Evans, David Frost, Oliver Lewis, Tim Barrow, Lindsay Appleby, Matthew Taylor, James Slack, Lee Cain, Katie Smith and David Quarrey
 2000 To Flat

Thursday 15 October

- 0705-0745 Run
 0830-0845 Haircut
 0900-0946 Breakfast meeting with MPs
 James Cartlidge MP, Steve Brine MP, Maria Miller MP, Mary Robinson MP, Alex Chalk MP, Andrew Murrison MP, Paul Holmes MP,
 0947-1010 Office meeting (Zoom)
 1010-1022 With Chancellor of the Exchequer, Stuart Glassborow, Ed Lister and Chief Whip
 1022 Box work
 1120-1144 Economy meeting (Zoom)
 1145-1200 HMT All Staff (No11)
 1205-1229 Lunch/catch up with Ed Lister, Lee Cain, Simon Case, Henry Cook, Imran Shafi, Ed Lister and Kate Josephs
 1230-1245 Prep time for call with Scottish businesses
 1250 Drop (Zoom) with Scottish businesses (hosted by SoS/Scotland) + Danielle Dove
 Akmal Khushi, Trespass
 Andrew Scott, Orbital Marine Power
 Julie Grieve, Criton
 Lucinda Bruce Gardyne, Genius Foods
 Sinclair Dunlop, Ediparex Capital
 Stuart Cook, Harviestoun Brewery
 Stewart Graham, Gael Force
 1315-1345 Political meeting

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- 1359-1415 Political meeting with David Frost and others
- 1427-1521 COVID O meeting + Lee Cain, Ed Lister, Dominic Cummings, Jonno Evans, Henry Cook, Imran Shafi, Kate Josephs, Ed Lister, Dominic Cummings and Lee Cain
- 1600-1637 Ministerial Investment meeting + Chancellor of the Exchequer, Gemma Ungoed-Thomas, Lee Cain and David Quarrey
- 1645-1719 Box work
- 1719-1734 Prep time for meeting with Chancellor of the Exchequer + Stuart Glassborow, Munira Mirza, Eliza Ackland, Dominic Cummings, Simon Case and Ed Lister
- 1734-1816 Bilateral with Chancellor of the Exchequer + Stuart Glassborow, Munira Mirza, Eliza Ackland, Dominic Cummings, Simon Case, Ed Lister and Liam Booth-Smith
- 1816-1837 Box work
- 1837-1845 In Private Office with Ed Lister, Martin Reynolds, Munira Mirza and Stuart Glassborow
- 1846-1900 With Munira Mirza
- 1900-1913 Box work
- 1913-1918 With Ed Lister, Imran Shafi and Cleo Watson
- 1918 To Flat

Friday 16 October

- 0703-0730 With Harry Jameson (personal trainer)
- 0854 Down from Flat
- 0902-0931 Testing meeting
- 0937-1006 Office meeting
- 1006-1013 To Pillared Room to briefly join Ed Lister's call with Lancashire Local Government
- 1013-1115 Brexit filming prep + Lee Cain, James Slack, Jonno Evans, Oliver Lewis, David Frost and Dominic Cummings
- 1115-1132 In office working on statement
- 1136-1147 With Lee Cain, Jonno Evans, David Frost, James Slack, Oliver Lewis and Dominic Cummings
- 1150-1158 Brexit filming in Cabinet Room
- 1158-1208 In office with Dominic Cummings, Ed Lister and Simon Case
- 1209-1217 In office with Olivia Shillabeer, Cleo Watson, Andrew Gilligan and Lee Cain re TfL
- 1218-1300 Box work and working on statement
- 1230-1300 Lunch
- 1300-1315 With Lee Cain, James Slack, Imran Shafi, Rosie Bate-Williams and Henry Cook

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- 1321-1351 Political meeting with Chancellor of the Exchequer, Liam Booth-Smith and Dominic Cummings
- 1351 In office
- 1417-1446 With Rosie Bate-Williams, Imran Shafi and Lee Cain
- 1515 Statement prep with Dominic Cummings, Lee Cain, Rosie Bate-Williams, Imran Shafi, Henry Cook James Slack, Kate Josephs, Shelley Williams-Walker and Patrick Vallance (CMA)
- 1556 To State Dining Room for Press Conference
- 1645 In Private Office with Lee Cain and Rosie Bate-Williams
- 1658 Depart No10 for Chequers
- 1818 Arrive at Chequers
- 1842-2044 Drinks with guests: Stanley Johnson and wife and Mr Gareth Blythe

Saturday 17 October*Chequers*

- 0935-1011 Walk

Sunday 18 October*Chequers*

- 0829-0921 Walk
- 1230-1428 Walk to Wendover with Carrie

Monday 19 October

- 0715-0741 Run
- 0811 Depart Chequers for No10
- 0913 Arrive at No10
- 0915-0935 Office meeting
- 0935-1005 Dashboard meeting
- 1005-1020 Recording a video message for Great Northern Conference + Maya Kolade
- 1039-1115 Net Zero Teach-in (Zoom) + Simon Case, Patrick Vallance (CMA), Dominic Cummings, Anouka Dhadda, Ben Warner, Sam Richards, Emily Beynon and Munira Mirza
- 1122-1208 Covid update + Henry Cook, Catherine Cutts, Martin Reynolds, Kate Josephs, Ed Lister and Stuart Glassborow
- 1208 Lunch with Lee Cain
- 1257 Meeting with Simon Case + Lee Cain
- 1345-1350 With Henry Cook and Alex Burns
- 1405-1421 Prep time for Steel meeting + Emily Beynon, Ed Lister and Joanna Cowan

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- 1422-1505 Steel meeting (Zoom) + Chancellor of the Exchequer, SoS/BEIS, Simon Case, Ed Lister, Emily Beynon, Neil Johnson (BEIS), Charles Roxburgh (HMT), Mark Sweeney (CO) and Matthew Clarke (CO)
- 1505-1527 Prep time for SoS/DIT meeting + Munira Mirza, Simon Case, Greg Gardner, Oliver Christian, Henry Cook, Mark Kent, Katherine H and David Frost
- 1527-1632 Meeting with Liz Truss (SoS/DIT) re US FTA + Munira Mirza, Simon Case, Greg Gardner, Oliver Christian, Henry Cook, Mark Kent, Katherine Howell, David Frost and Declan Lyons
- 1633-1732 Bilateral with Chancellor of the Exchequer + Dominic Cummings and Liam Booth-Smith
- 1733-1740 Private phone call with family
- 1745 In office with Cleo Watson and Dominic Cummings
- 1755-1801 Flu jab
- 1802-1820 Prep time for COVID O meeting + Malcolm Reid, Simon Case, Rosie Bate-Williams, Ed Lister, Henry Cook, Kate Josephs and Lee Cain
- 1820-1905 COVID O meeting + Imran Shafi, James Bowler, Simon Case, Henry Cook, Kate Josephs, James Slack, Lee Cain, Ed Lister, Dominic Cummings, Martin Reynolds, Stuart Glassborow and Rosie Bate-Williams
- 1907-1911 Phone call with PPSs + Declan Lyons
- 1915-2034 Walk with daughter in grounds of Buckingham Palace

Tuesday 20 October

- 0709-0742 Run
- 0825 Down from Flat
- 0825-0830 In Private Office with Cleo Watson, Declan Lyons and Stuart Glassborow
- 0830-0930 Political Cabinet (Locarno Room, FCDO)
- 0930-1030 Cabinet (Locarno Room, FCDO)
- 1046 Return to No10
- 1047-1101 Prep time for call with Prime Minister Mitsotakis of Greece + David Frost, Jonno Evans, Martin Reynolds, Steve Higham and Tara Soomro
- 1101-1121 Phone call with Prime Minister Mitsotakis of Greece + Ed Lister, Martin Reynolds, Will Gelling, Jonno Evans, Tara Soomro, Steve Higham, Sian Eastment, Lucy Campbell, Greg Gardner, David Quarrey and Georgie Barker
- 1121-1130 In office reading and box work
- 1130-1134 With Lee Cain

- 1157-1212 Pre-brief for Andy Burnham call + Henry Cook, Kate Josephs, Lee Cain, Malcolm Reynolds, Ed Lister, Rosie Bate-Williams and Jack Doyle
- 1213-1229 Phone call with Andy Burnham (Mayor of Manchester) + Robert Jenrick (SoS/MHCLG), Martin Reynolds, Imran Shafi, Alex Greaves, Jack Doyle, Henry Cook, Kate Josephs, Lee Cain, Malcolm Reynolds, Ed Lister, Rosie Bate-Williams
- 1232 Pre-brief for Readiness Session + Jonno Evans and Martin Reynolds
Readiness Session + Michael Gove, Chancellor of the Exchequer, SoS/Defra, Simon Case, Jess Glover, David Frost, Oliver Lewis, Jonno Evans, Greg Gardner and Shaun Gallagher (Defra)
On Zoom: SoS/BEIS, Alex Chisholm (CO), Emma Churchill (CO), Michael Young and David Kennedy (Defra)
- 1308-1315 With Martin Reynolds and Cleo Watson
- 1318-1322 Prep for second Andy Burnham call + Robert Jenrick (SoS/MHCLG), Lee Cain, Martin Reynolds, Rosie Bate-Williams, Malcolm Reid, Ed Lister, Kate Josephs and Henry Cook
- 1322-1451 Working in office
- 1345 Prep time for Press Conference
- 1409-1412 Update on Manchester negotiations + Lee Cain
- 1453-1458 Prep time for phone call with Business Leaders + Michael Gove, Oliver Christian, Jonno Evans and Jess Glover
- 1500-1508 Drop in to phone call with Business Leaders on Transition (hosted by Michael Gove) + Oliver Christian and David Frost
Hugh Evans, ABI
Madeleine Hallward, ABP
Richard Torbett, ABPI
Helen Brand, ACCA
Ewan Mackay, Accenture
Paul Everitt, ADS Group
Katherine Bennett, Airbus
Tim Alderslade, Airlines UK
Karen Dee, Airport Operators Association
Giles Hurley, Aldi Stores Ltd
Douglass Gurr, Amazon
Roger Burnley, Asda
James Lowman, Association of Convenience Stores
Philip Hoare, Atkins
Charles Woodburn, Bae Systems
Leo Quinn, Balfour Beatty
Amanda Pinto QC, Bar Council

David Thomas, Barratt Developments Plc
Richard Carter, BASF
Stephen Welton, BGF
Sebastian James, Boots UK
Bernard Looney, BP
Hugo Mahoney, Brakes
Laura Cohen, British Ceramic Confederation
Adam Marshall, British Chambers of Commerce
Caroline Rush, British Fashion Council
Richard Ballantyne, British Ports Association
Helen Dickinson, British Retail Consortium
Antonius Ron Deelan, British Steel
Philip Jansen, BT
Roland Earl, BTHA
Gerry Murphy, Burberry
Michael Moore, BVCA
Carolyn Fairbairn, CBI
Chris O'Shea, Centrica Plc
Andrew Harding, Chartered Institute Of Management Accountants
Peter John Newport, Chemical Business Association Ltd
Steve Elliott, Chemical Industries Association
David Livingstone, Citi
Dom Hallas, Coadec
Stephen Moorhouse, Coca-Cola European Partners
Steve Murrells, Coop
Jill McDonald, Costa Coffee
Steve Foots, Croda International
Dan Mobley, Diageo
Alex Baldock, Dixons Carphone
Will Gardner, Drax
Johan Lundgren, Easyjet
Nick Graham, Eddie Stobart Logistics
Renaud Thillaye, Eurostar
John Keefe, Eurotunnel
Hywel Ball, EY
Trevor Hoyle, Fedex
Ian Wright, Food & Drink Federation
Mike Cherry, FSB
Richard Gnodde, Goldman Sachs International
Ronan Harris, Google
David Munton, Grant Thornton UK LLP
John Holland-Kaye, Heathrow

Bruce Cartwright, ICAS
Tom Crotty, Ineos
Douglas Lamont, Innocent Drinks
Jonathan Geldart, Institute of Directors
Keith Barr, Intercontinental Hotels Group
Sharon White, John Lewis Partnership
Katja Hall, Capita
Nick Lakin, Kingfisher Plc
Bill Michael, KPMG
Lorna Jack, Law Society of Scotland
Nigel Wilson, Legal & General
Peter Ruddock, Lockheed Martin UK
David Wells, Logistics UK
Stephen Phipson, Make UK
Luke Ellis, Man Group
Tamzen Isacson, Management Consultancies Association
Ben Murray, Maritime UK
Tony Wood, Meggitt Plc
Clare Barclay, Microsoft
Louise Stigant, Mondelez
Clare Woodman, Morgan Stanley
John Pettigrew, National Grid
Joe Garner, Nationwide Building Society
Alison Rose, Natwest Group
Stefano Agostini, Nestle
Jason Richards, Pepsico
Ben Osborn, Pfizer
Mike Sellers, Portsmouth International Port
Alex Whitehouse, Premier Foods
Antony Sheriff, Princess Yachts
Jeremy Ridyard, Produmax Ltd
Laxman Narasimhan, RB Plc
Stuart Simpson, Royal Mail
Simon Roberts, Sainsbury's
William Vereker, Santander UK
Mike Hughes, Schneider Electric
Elspeth Macdonald, Scottish Fishermen's Federation
Jimmy Buchan, Scottish Seafood Association
Marc Crothall, Scottish Tourism Alliance
Keith Anderson, ScottishPower
Liv Garfield, Severn Trent
Carl Ennis, Siemens Plc

Gregor Craig, Skanska UK
 Laura Collister, Smith+Nephew
 Mike Hawes, SMMT
 Keith Skeoch, Standard Life Aberdeen
 Ian Hampton, Stena Line
 Julian David, TechUK
 Alex Cresswell, Thales UK
 Malcolm Cree, The Bar Council of England And Wales
 Mark Fox, The Business Services Association
 Chris Cummings, The Investment Association
 Tim Morris, UK Major Ports Group
 Kate Nicholls, UKHospitality
 Alan Jope, Unilever Plc
 John Neill, Unipart Group
 Alison Brittain, Whitbread PLC
 Mark Read, WPP

- 1518-1540 Prep time for Press Conference + Malcolm Reid, Henry Cook and Lee Cain
 1554-1600 Prep time for meeting with Armed Forces + Lee Cain, Steve Higham, Cleo Watson, Jo Power, Maya Kolade and Samuel Kasumu
 1600-1614 Drop in to Black History Month – Armed Forces + SoS/MoD and Maya Kolade
 Wing Commander Ayodeji Oluwatosin Talabi, RAF
 Private Denice Webb, Army
 Flight Lieutenant Margaret Weldon, RAF
 Regimental Sergeant Major Abbas Salihu, Army
 Sergeant Johnson Beharry VC, Army
 Senior Aircraftsman Courtney Ubank, RAF
 1620-1658 Prep time for Press Conference + Malcolm Reid, Lee Cain, Jack Doyle, Jonathan Van Tam, Stephen Powis and James Slack
 1700-1747 Press Conference
 1750-1820 SR Update + Stuart Glassborow, Simon Case, Munira Mirza, Martin Reynolds and Emily Beynon
 1820-1830 With Simon Case and Lee Cain
 1840-1844 Phone call with Dan Jarvis MP + Robert Jenrick (SS/MHCLG) and Ed Lister
 1845-1913 With Cleo Watson and Malcolm Reid
 1915 To Flat

Wednesday 21 October

0846 To office
 0900-0930 Office meeting (Zoom)
 0930-1000 Dashboard meeting (Zoom)
 1002-1010 With Chancellor of the Exchequer and Dominic Cummings
 1015-1115 PMQs prep meeting
 1115-1140 Prep time for PMQs
 1142 Depart No10 for HoC
 1145 Arrive at HoC
 1200-1240 PMQs
 1243 Depart for MP engagement in tea room
 1300-1310 Meet with MPs who have been helpful with colleague
 engagements:
 Chris Clarkson MP, Mary Robinson MP, James Grundy MP
 Photo with Deanna Davidson MP and Richard Holden MP
 To Office
 1312-1330 Tobias Ellwood MP + Declan Lyons, Alex Burghart MP and Trudy
 Harrison MP
 1330-1340 Pauline Latham MP + Declan Lyons, Alex Burghart MP and Trudy
 Harrison MP
 1343 Peter Gibson MP – photocall for ‘End Polio Now’ Rotary Appeal
 1345 Depart HoC for No10 + Declan Lyons
 1349 Return to No10. To Flat
 1423-1445 To office. Box work
 1435 With Cleo Watson
 1444 With Martin Reynolds
 1445-1515 Private Office meeting
 1520-1550 CBI speech meeting – narrative and approach + Emily Beynon
 1555 Depart No10 for HoC
 1605 Arrive HoC + Trudy Harrison, Alex Burghart and Cleo Watson
 1615-1620 Vote
 1620 Political phone calls + Cleo Watson
 1715 Job Scheme discussion + Chancellor of the Exchequer, Stuart
 Glassborow, James Slack, Katie Smith, Lee Cain, James Bowler,
 Liam Booth-Smith and Elizabeth Perelman
 1745-1812 With Stuart Glassborow, James Slack, Katie Smith, Lee Cain,
 James Bowler, Liam Booth-Smith, Elizabeth Perelman and Rosie
 Bates-Williams
 1815 Phone call with Her Majesty The Queen

1842 Political meeting with Lord Bamford (JCB), Jo Bamford (JCB, Wright Bus and Ryse Hydrogen), Tim Steiner (Ocado), Sir John Peace (Octo Telematics) + Chancellor of the Exchequer, Ben Elliot and Cleo Watson (HoC)

1900-1904 Votes

1925 Depart HoC for No10

1930 Depart No10 for dinner with Carrie and Wilfred (Darby's SW11 7AY)

2100 Return to No10

Thursday 22 October

0858-0934 Breakfast meeting with MPs + Declan Lyons
Sarah Atherton MP
Luke Evans MP
James Davies MP
Nadine Dorries MP
Maria Caulfield MP
Kieran Mullan MP

0945-1010 Office meeting + Cleo Watson, Dominic Cummings, Martin Reynolds and Lee Cain

1015-1030 Prep time for bilateral for Prime Minister of Iraq + HMA Stephen Hickey, David Quarrey, Steve Higham and Sian Eastment

1030-1103 Bilateral with Prime Minister Al-Kadhimi of Iraq + David Quarrey, Stephen Hickey (HMA), Steve Higham and Caroline Anning
Iraq delegation:
Mr Fuad Mohammed Hussein, Foreign Minister
Mr Ali Hayder Allawi, Minister of Finance
General Jumaah Enad Saadoon, Minister of Defence
H.E Mr Mohammad Jaafar, Iraqi Ambassador to UK
Mr Ahmed Shames Ali, Interpreter
Mr Hasanain Rasheed Al-Sheikh, Chief of Protocol
Shubbar Ammar Mohammed Abdalrada, Private Secretary

1114 Depart No10 for HoC + Cleo Watson

1130 To Chamber for Chancellor's Statement: Economy Update

1225 Return to No10
Box work

1237-1310 With Lee Cain

1312-1400 In office reading

1400-1404 In office with Stuart Glassborow and David Blair

1404 In office with Catherine Cutts discussing Dashboard

1436-1438 With Stuart Glassborow, Malcolm Reid and Cleo Watson

1500-1503 With Lee Cain

- 1520-1558 With Chancellor of the Exchequer + Stuart Glassborow, Lee Cain, Jack Doyle, James Slack, Rosie Bate-Williams, Patrick Vallance (CMA), Liam Booth-Smith, Shelley Williams-Walker and Simon Case
- 1600-1645 Press Conference
- 1650-1700 Reading brief for meeting with a CEO and nurses + Cleo Watson
- 1700-1728 Black History Month – meeting with CEO and nurses + Maya Kolade
Patricia Miller, CEO, Dorset Country Hospital
Memuna Sowe, Midwife, Croydon Health Services NHS Trust
Val Johnson, Fracture Clinic Sister, North Middlesex Hospital
Adam Mapani, Nurse Consultant, Moorfields Eye Hospital
- 1730-1800 Prep time for meeting with Defence Secretary + Simon Case, Lee Cain, Cleo Watson, John Bew, Steve Higham and Dominic Cummings
- 1800-1828 Meeting with Defence Secretary + Simon Case, Lee Cain, John Bew, Steve Higham, Dominic Cummings and MOD Permanent Secretary
- 1828-1830 De-brief post Defence Secretary + Steve Higham, Dominic Cummings, John Bew and Lee Cain
- 1830-1955 In office
- 1845-1852 With Martin Reynolds signing warrant
- 2007 To Flat

Friday 23 October

- 0901 To office
- 0902-0927 Office meeting + Martin Reynolds, Simon Case, James Slack, Lee Cain, Cleo Watson and Munira Mirza
- 0930-1029 Testing meeting + Simon Case, Malcolm Reid and Munira Mirza
- 1035-1100 Prep time for XO
- 1101-1200 EU Exit Operations Meeting
- 1205 In office
- 1243-1246 Pre-brief with Rosemarie Brim
- 1249-1304 Buy Poppy from Royal British Legion Volunteer (Front Door) + Rosemarie Brim and Steve Higham
- 1304 Lunch with Lee Cain
- 1329-1348 Meeting with Martin Reynolds, Lee Cain, Dominic Cummings, Will Gelling and David Quarrey
- 1404-1417 Prep time for NHS C-19/winter stocktake + Malcolm Reid, Kate Josephs and Will Warr

- 1417-1510 NHS C-19/winter stocktake + Simon Stevens, Nin Pandit, Simon Case, Kate Josephs, Dominic Cummings, Ed Lister, Henry Cook, Malcolm Reid, Munira Mirza and Lee Cain
On Zoom: SoS/Health, CST, Chris Whitty (CMO), Patrick Vallance (CMA), Stephen Powis, Amanda Prichard, Lee McDonough (DHSC), Ed Middleton, Catherine Cutts, Sapana Agrawal and James Bowler
- 1535 Filming for Pride of Britain Awards with Carrie
- 1600-1640 Private meeting with Kate Garraway + Carrie
- 1659 Depart No10 for Chequers
- 1804 Arrive at Chequers with Carrie and Wilfred

Saturday 24 October*Chequers*

- 0826-0901 Run with Dilyn
- 0950 Stefan Luca (dog trainer) arrives
- 1238 Stefan Luca (dog trainer) departs

Sunday 25 October*Chequers*

- 0820-0850 Run with Dilyn
- 1208-1219 Walk with Carrie, Wilfred and Dilyn
- 1230 Lunch
- 1315 James Phillips arrives
- 1420 Catherine Cutts arrives
- 1430 James Bowler, Simon Ridley, Simon Case and Kate Josephs arrive
- 1503 Dominic Cummings arrives
- 1505-1735 COVID meeting (Zoom)
In person: Dominic Cummings, Simon Case, James Bowler, Catherine Cutts, Simon Ridley, Kate Josephs and James Philips
On Zoom: Chris Whitty (CMO), Patrick Vallance (CMA), Liam Booth-Smith, Ben Warner, Ollie Illott, Imran Shafi, Stuart Glassborow, Laura Gilbert, Lee Cain, Ollie Munn, Henry Cook, Clare Brunton and Rosie Bate-Williams
- 1518 Digi team arrive for Pride of Britain filming: Robert Midgley, Daniel Edwards, Chloe Saraty, Sarah Vaughan-Brown and James Proctor (son)
- 1540 Andy Parsons (photographer) arrives
- 1741 Simon Case, James Bowler, Catherine Cutts, James Philips, Simon Ridley and Kate Josephs depart
- 1745 Digi filming for Pride of Britain + Carrie
- 1818 Sarah Vaughan-Brown and James Proctor (son) depart

- 1819 Dominic Cummings departs
 1821-1823 Phone call with Ben Wallace (Defence Secretary) + Martin Reynolds and Gemma Ungood-Thomas
 1832 Robert Midgley, Daniel Edward and Chloe Saraty depart

Monday 26 October*Chequers/No10*

- 0837 Depart Chequers for Reading + Shelley Williams-Walker (with bikes)
 0936 Arrive at Royal Berkshire Hospital (Craven Road, Reading RG1 5LE). Met by Nicky Lloyd, Acting CEO and Matt Hancock (SoS/DHSC)
 Private meeting with Nicky Lloyd (Acting CEO), Graham Sims (Trust Chair), Matt Hancock (SoS/DHSC), Prue Leith and Phil Shelley (Chair of Review) + Maya Kolade
 0959 Wash hands and change into PPE
 Move to pantry
 1000 Pick menu ingredients with Prue. Led by Daniel Cripps (Catering Manager)
 Move to kitchen
 1010 Meet chefs at prep table with Prue. Led by Daniel Cripps
 1015 Tour of kitchen with Prue. Led by Daniel Cripps
 1030 Move to canteen. Wash hands and put on gloves
 Serve food to NHS staff with Prue and Matt Hancock (SoS/DHSC)
 Take off PPE
 1040 Cup of tea with NHS staff, Prue and Matt Hancock (SoS/DHSC) + Maya Kolade
 1050 Digi clip with Prue Leith
 Move to meeting room
 1055 Media prep
 Wash hands and put on PPE
 1105 National broadcast clip
 Put on facemask
 1110 Farewell to hosts and depart for No10 (with bikes)
 1210 Arrive at No10
 1220 To office
 1230-1300 Office meeting (Zoom)
 1300-1341 Dashboard meeting (Zoom)
 1341-1400 Prep time for meeting with Foreign Secretary + Will Gelling, Martin Reynolds, Henry Cook, Lee Cain, Ed Lister, John Bew and Jonno Evans
 1400-1415 Meeting with Dominic Cummings

- 1415-1500 Bilateral with Foreign Secretary + Simon Case, Dominic Cummings/Ed Lister, David Frost, Will Gelling, Henry Cook, John Bew and Lee Cain
- 1535-1545 Prep time for Climate Diplomacy discussion
- 1545-1700 Climate Diplomacy meeting (Zoom) + Lord Nick Stern (Chair, Grantham Research Institute), Kate Hampton (CEO, Children's Investment Fund Foundation), Dominic Cummings/Ed Lister, Tara Soomro, Anouka Dhadda and Sam Richards
On Zoom: SoS/BEIS, Laurence Tubiana (CEO, European Climate Foundation and COP21 Climate Ambassador), Jonathan Black and Peter Hill
- 1700-1723 With Lee Cain, Cleo Watson and Jack Doyle
- 1724 Depart No10 for Chequers
- 1853 Arrive at Chequers

Tuesday 27 October*Chequers/No10*

- 0700-0800 With Harry Jameson (personal trainer)
- 0831-0904 Secure phone call with Prime Minister Morrison of Australia + Martin Reynolds, Steve Higham and Ed Lister
- 0910 Depart Chequers for No10
- 1020 Return to No10
- 1020-1036 Office meeting (Zoom)
- 1037-1111 Readiness Session (Zoom) + Michael Gove, Simon Case, Jess Glover, David Frost, Oliver Lewis, Jonno Evans, Luke Graham and Will Gelling
On Zoom: SoS/Wales, SoS/Scotland, SoS/NIO, Alex Chisholm, Peter Lee (DG/UK Governance Group), Michael Young and Nadine McNally
- 1123-1143 Short video message for the virtual NATO 2030 Youth Summit/Diwali/Remembrance Day + Maya Kolade
- 1148-1235 Meeting on Industrial Strategy + Ricardo Bowman, Emily Beynon, Mark Lloyd, Stuart Glassborow, Dominic Cummings and Mike Webb
- 1237-1310 Lunch with Zac Goldsmith and Ben Elliott
- 1310-1318 With Dominic Cummings and Ben Elliott
- 1318-1335 Prep for Integrated Review meeting + Simon Case, Steve Higham, James Bowler, Lee Cain, Dominic Cummings, Martin Reynolds, Stuart Glassborow and Ed Lister

- 1335-1429 Integrated Review meeting + Chancellor of the Exchequer, Stephen Lovegrove (Perm Sec/MOD), Charlie Pate (Finance Director/MOD), Cat Little (MOD), Martin Reynolds, Dominic Cummings, Steve Higham, Liam Booth-Smith and Simon Case
- 1429-1437 With Chancellor of the Exchequer, Liam Booth-Smith and Dominic Cummings
- 1437-1450 Prep time for Black History Month + Jack Doyle, Joanna Penn and Maya Kolade
- 1450 Move to Cabinet Room to meet with black students and recent graduates for Black History Month – Future Leaders + Nadhim Zahawi MP (Minister for Business) and Maya Kolade
- Callum Richardson, Foster & Partners (University of Manchester graduate)
- Masamba Senghore, Univeristy College Hospital
- Deborah Igunma, University of Nottingham graduate
- Faith Olagbegi, DIT
- George Oyeboode, United Nations World Food Programme (Oxford University graduate)
- 1515 Return to office
- 1517-1620 Political meeting (Zoom)
- 1620-1630 With Greg Gardner
- 1639 Depart No10 for Chequers
- 1718 Arrive at Chequers
- 1745-1755 Phone call with President Anastasiades of Cyprus + Sian Eastment, Lucy Campbell, David Quarrey, Caroline Anning and Jonno Evans
- 1934 Lee Cain arrives for dinner
- 2230 Lee Cain departs Chequers

Wednesday 28 October*Chequers all day*

- 0731-0755 Run
- 1000-1030 Office meeting via zoom
- 1030-1100 Dashboard meeting via zoom
- 1500-1600 Meeting with Allegra Stratton, new No10 Press Secretary
- 1615-1635 Motorbike – around the estate
- 1800-1830 Free School meals discussion via zoom + Stuart Glassborow, Alex Burns, Munira Mirza, James Slack, Declan Lyons, Rory Gribbell, Henry Cook, Thomas McCarthy-Evenson and Dominic Cummings
- 1830-1900 Phone call with Her Majesty The Queen
- 2100-2200 Box work

Thursday 29 October

0802 Depart Chequers for Hamworthy Barracks SBS visit (with bikes)
 0859 Arrive Northolt. Depart for Hamworthy Barracks on RAF Chinook
 Chinook safety briefing before boarding
 0953 Arrive Hamworthy Barracks. Met by Commanding Officer
 0958 Briefing with Commanding Officer and Senior Team
 1020 Heli-cast and recovery exercise
 Put on PPE and wet suit
 1235 Visit 'The Hard' to see Capability Stands
 UKSF-wide discreet capabilities and joint presentations
 1300 Meet Innovative Suppliers and Innovation Overview + Steve
 Higham (check sensitivities)
 Rob Wood, Praetorian Connections
 John Vickers, Blue Abyss
 Adam Smith, Intrepid Minds
 Chris Sylvan – Anduril Industries
 1315 Refreshments in the Officers Mess
 Small group discussion and 'reset' with Defence Secretary,
 Director SF and Commanding Officer
 1400 Squadron Visit
 Meeting personnel, discussion about life in the unit, operational
 vignettes and group photo
 1430 Meet Maritime CT and Aviation Group
 Seeing the aircraft and crews from Nave Andromeda operation.
 Explaining capabilities and remit
 1530 Visit new SBS memorial stone
 Lay wreath
 1545 Stands/Weapon Shoot
 Currently fielded capabilities, hands on demonstrations and live
 firing
 1719 Depart for Northolt on RAF Chinook
 1803 Arrive Northolt. Depart for Chequers (with bikes)
 1707 *Nimco Ali arrives at Chequers*
 1856 Arrive at Chequers
 1906 Ross Kempzell (Times Radio) arrives for dinner
 1930 Dinner with Ross Kempzell, Nimco Ali and Carrie
 2142 Ross Kempzell and Nimco Ali depart

Friday 30 October*Chequers/No10*

0835 Depart Chequers
 0937 Arrive at No10

- 0940-0950 Meeting with Constituency Office + Alex Simpson
- 0950-0959 Catch up with Cleo
- 0959-1000 With Will Gelling discussing Military Assistant replacement
- 1000 Office Meeting (Zoom)
- 1034-1130 Testing Meeting (Zoom) + Simon Case, Dido Harding, Mike Coupe (DHSC), Alex Cooper (DHSC), Dominic Cummings, Lee Cain, Henry Cook, Imran Shafi, James Phillips, Catherine Cutts, Will Warr, Oliver Munn, Ben Warner, Kate Josephs, James Bowler, Ed Lister
Zoom: Matt Hancock (SoS/Health), John Bell (Scientist), Chris Whitty (CMO), Patrick Vallance (CMA), Andrew Redfern (CO), Kerry Edwards (DHSC), Raghuv Bhasin (DHSC), Frazer Bennett, Laura Gilbert, Rosie Bate-Williams, Veronica Fowler, Jessie Owen, Susan Hopkins (PHE) and Tim Peto
- 1130-1155 Dashboard/Data Meeting (Zoom) (recipients have been listed on separate piece of paper – full list due to leak enquiry)
Alex Burns, PS/Michael Gove, Chris Whitty (CMO), Chris Wormald, Clare Gardiner JBC, Elizabeth Perelman, Emma Payne, James Slack, Jane Cummings, Kathy Hall, Leila Tavakolu DHSS
Matt Hancock (Health Secretary), Michael Gove (CDL), Min Pandit, Oliver Hunn
[Outer Office, No10]
Paul Deighton, Raghur Bhasin, Simon Case, Cabinet Secretary, Sophia True, Steffan Jones, Thomas Waite JBC, Patrick Vallance (CMA), Will Warr, Dominic Cummings, Imran Shafi, Lee Cain, Rosie Bate-Williams, Ben Warner, Henry Cook, James Bowler, Dido Harding, Ed Lister, Stuart Glassborow, Catherine Cutts, Chancellor of the Exchequer, Liam Booth-Smith, Simon Ridley and Olivia Shillabeer
- 1211-1305 Covid – Small Group Discussion (Zoom) + Dominic Cummings, Lee Cain, Simon Case, James Bowler, Catherine Cutts, Ben Warner, Imran Shafi, Ed Lister and Henry Cook
- 1305-1430 Private lunch with Stephanie (daughter)
- 1500-1642 Covid Strategy Meeting (Zoom) + Dominic Cummings, Lee Cain, Simon Case, James Bowler, Catherine Cutts, Ben Warner, Imran Shafi/Stuart Glassborow, Ed Lister, Henry Cook, Chancellor of the Exchequer, Michael Gove, Chris Whitty (CMO), Patrick Vallance (CMA)
On Zoom: Simon Ridley, James Slack, Nikki Da Costa, Rosie Bate-Williams and Matt Hancock (SoS/Health)
- 1642-1724 Small Covid Meeting + (Attendees are from Imran's memory as not recorded at the time) Dominic Cummings, Ed Lister, Simon

Case, Henry Cook, Imran Shafi, Stuart Glassborow, Lee Cain and possibly Rosie Bate-Williams
 1726 With Simon Case
 1846 Depart for Chequers
 1938 Arrive Chequers
 Dinner
 Josh Grimstone – personal guest overnight

Saturday 31 October*Chequers/No10*

0844-0905 Run with Dilyn
 c0915 Josh Grimstone departs Chequers
 0958 Depart Chequers for private appointment at Thame (Ann Sindall)
 c1015 Dog trainer arrives at Chequers
 1040 Depart Thame for No10
 1205 Arrive at No10
 In Private Office with Cleo Watson, Clare Brunton and Declan Lyons
 1207-1258 Policy Meeting + Lee Cain, Henry Cook, Cabinet Secretary, Chris Whitty (CMO), Patrick Vallance (CSA), Dominic Cummings, Stuart Glassborow, Imran Shafi, Catherine Cutts and Rosie Bate-Williams
 1300-1330 Prep time for Press Conference + Dominic Cummings, Henry Cook and Lee Cain
 1347 Cabinet (Zoom) + Imran Shafi and Simon Case
 1531-1534 Phone call with Sir Lindsay Hoyle (Speaker of The House) + Clare Brunton and Declan Lyons
 1536-1541 Phone call with Leader of the Opposition, Sir Keir Starmer MP + Clare Brunton, Henry Cook, Declan Lyons and Rosie Bate-Williams
 1542-1847 Prep time for Press Conference + Lee Cain, Rosie Bate Williams, Henry Cook, Simon Case and Dominic Cummings
 1850 Press Conference with Chris Whitty (CMO) and Patrick Vallance (CSA)
 c1950 Depart No10 for Chequers
 2055 Arrive at Chequers